

Financial Viability of the Government Target Issue Committee Update

2008 Accomplishments

- **School Crossing Guards**
Discussed alternatives for funding the school crossing guard program and recommended a reduction in expenditures of \$50,000 and implementation of various surcharges on parking/traffic violations. On May 28, 2008 the City Commission approved implementation of a \$7 surcharge on traffic infractions that will generate approximately \$226,000 in revenues for the school crossing guard program.
- **Gas Supply Long Term Agreements**
Had various discussions on opportunities for long-term gas contracts and made a recommendation to the City Commission to enter into long-term contracts with Lehman Brothers with annual savings estimated at \$3.3 million. Approved by the City Commission on July 9, 2008. Contract no longer in place as a result of Lehman Brothers bankruptcy filing. The City still has one prepay gas contract in place that is working well, and staff continues to work on other opportunities for gas purchases.
- **Energy Risk Management Fund Enhancement**
Held discussions on the city's energy risk management fund and made a recommendation to increase the amount available from the Rate Stabilization fund from \$20 million to \$30 million to ensure that staff has the resources to continue to look at opportunities to stabilize energy prices. Approved by the City Commission November 5, 2008.
- **Opt-Out Health Benefit Survey**
Committee asked staff to look at the potential of increasing the opt out benefit for health care coverage to determine if employees could be incentivized to move to other health care plans. Based on survey data, the number that could potentially transfer to other plans is small and it doesn't make economic sense to do this.
- **Other Post Employment Benefits (OPEB)**
Received staff's recommendations related on how the city will fund GASB 45/OPEB requirements that includes a cost sharing proposal between the city and employees. Target Issue Committee's recommendations will be presented to the City Commission at the February 25, 2009 meeting.

2009 Goals

- **Continue to review and approve strategic plan for electric and gas utilities.**
 - *Long Term Policy Approaches for Electric Generation*
 - *Long Term Gas Contracts*
- **Goal of providing a five-year balanced budget.**
- **Development of a plan to restore city's deficiencies fund to policy levels.**
- **Continued periodic reviews of debt financing and investment policies.**
- **Continued review of opportunities to stimulate local economy.**

Environmental & Energy Resources Target Issue Committee Update

2008 Accomplishments

- **Complete the procurement process for the Automated Meter Infrastructure**
The procurement process was completed in October 2007, with deployment of the smart meter installation in April 2008. Part of a \$35.3 million project to replace existing meters with wireless meters that will provide nearly real time data to the City. At the end of 2008 35% meters installed, (approximately 75,000), 20% of collectors installed and 50% of routes.
- **Address water quality within the Wakulla Springshed on a regional basis**
 - Adopted a Primary Springs Protection Zone and requirements related to performance based septic systems in the land development code.
 - Coordinated with 1000 Friends of Florida on a regional Wakulla Springs workshop
 - Animal Waste Ordinance No. 08-O-23A was approved at the June 18th City Commission. The intent of the ordinance is to provide protection of water quality by requiring the removal and proper disposal of animal fecal matter in public places
 - Fertilizer Ordinance No. 08-O-72 introduced on December 8th and scheduled for a public hearing on January 28th. The intent of the ordinance to control the fertilizer content and application rates to protect water quality.
- **Obtain FDEP Wastewater permit that complies with Settlement Agreement**
Operational and construction permits for the City's two wastewater facilities were issued on January 29, 2008. All contracts for the Advanced Wastewater Treatment (AWT) program manager, designers and construction manager were issued by September 2008.
- **Complete the FSU Master Plan**
The master plan addresses the five areas of specific study: existing facilities, regulatory conditions, flows and loads, alternatives selection and strategic planning. The first 10 years of the master plan will focus on implementing conditions of the Settlement Agreement.
- **Complete the Demand-Side Management Plan Design**
The plan phase was completed and presented at the February 20th Target Issues Workshop. The City has developed a five-year plan to achieve a reduction of 59 MW (about 10%) in peak electric demand and 146,000 MWh (about 5%) of energy savings by 2012. Energy Services is currently working on the implementation of the residential rebate program and making progress on the commercial rebates. Developed and presented

Environmental & Energy Resources Target Issue Committee Update

the “Energy-Smart Tallahassee” campaign for promoting energy efficiency and the City’s five-year plan to the community.

- **Develop Green Building Incentives**

The City’s Green Building Incentives provide rebates for homes built to the EPA Energy Star certification standards, having a Home Energy Rating System (HERS) Index of 85 or less (\$1.00/s.f. up to \$2,000, also provide rebates for individual Energy Star-rated appliances. Non-financial incentives include publicizing buildings that have achieved the “City of Tallahassee Green” certification, providing signage advertising City of Tallahassee green buildings during the construction process, and establishing an annual green building award program.

2009 Goals

- **Advanced Wastewater Treatment Project**

- Quarterly status reports.

- **Wastewater Effluent Reuse**

- Develop and adopt Reuse Ordinance.
- Review of reuse system goals and costs with policy direction.

- **Wakulla Springshed Initiative**

- Adopt Primary Springs Protection Zone (PSPZ) boundary and develop LDRs for process to amend PSPZ boundary.
- Adopt Urban Fringe Clustering Prohibition.
- Policy review of modifications to the Water & Sewer Agreement to enhance requirements for development to use central sewer.
- Policy review of potential Low Impact Development Regulations.

- **Environmental Management Ordinance – Accommodating City SW Retrofit**

- Issue review with implementation of remedy as warranted.

- **TMDLs**

- Status reports - as warranted by TMDL developments.

Economic Development Target Issue Committee Update

2008 Accomplishments

- **Gaines Street**
The Committee received periodic updates on the activities of the Gaines Street initiative and provided direction for staff regarding various aspects of the initiative including streetscape and landscaping, infrastructure, and restructuring the Gaines Street Vitalization Committee.
- **Biotech Incubator Project**
Early in the year the Committee provided direction and input to proposal being developed by the City, County, EDC and Innovation Park regarding construction of a 20,000 square-foot facility within Innovation Park that would have served as an incubator for biotechnology companies. The facility was to be anchored by Cypress Systems Inc., which was considering several locations for a new research facility. Ultimately Cypress System's did not select to locate in Florida and the project was deferred.
- **Arts on Gaines Project**
The ED Target Issue Committee was the lead in providing direction for the proposed "Arts on Gaines Project" which includes a 50 unit affordable residential project for artists and a 75,000 square-foot 'art incubator". The project will be developed by Artspace Inc and the Council on Culture and Arts (COCA). The City Commission has approve a real estate option agreement with Artspace Inc. which will provide them with City property for the development if they can demonstrate they have sufficient resources to build and operate the facilities.
- **Amendment of Airport DRI**
In their December meeting the Committee heard a presentation by the Airport and its consultant concerning the need to pursue an amendment to the current DRI to allow for future growth of the airport.

2009 Goals

- **Gaines Street:** The Committee will continue to serve as the lead committee regarding the redevelopment of Gaines Street.
- **Airport Development:** The Committee will serve as the lead committee to provide input into the development initiatives at the airport including the amendment to the DRI.
- **Business Recruitment and Retention Policies:** The Committee will finalize its recommendations regarding the City priorities for business attraction, expansion, and retention.

Long Range Planning Target Issue Committee Update

2008 Accomplishments

- **Review of Community Workforce Housing Innovation Pilot (CWHIP) Proposals**
Staff developed criteria for the City Commission to use to rank proposals for grant funding requests and City partnerships. One City project was awarded \$5 million.
- **Providence Neighborhood Affordable Housing Goals**
Developed concepts for affordable housing within the neighborhood.
- **Water and Sewer Fee Exemption Ordinance**
The Commissioners reviewed administrative changes to ordinance language, changes the fund distribution, and loan repayment procedures.
- **Adoption by Resolution of the 2004-2007 SHIP Program Local Housing Assistance Plan Amendment**
Staff proposed correcting a language error describing loan term of the down payment assistance strategy.
- **Affordable Housing Advisory Committee Appointments**
Commissioners considered the advisory committee appointments as part of the process required by the state.
- **Evaluation Criteria for Affordable and Workforce Projects**
- **Inclusionary Housing Ordinance Update**
Updated the maximum purchase amount for a workforce housing unit and provided a flexible methodology for developing other forms of affordable housing units.
- **Continuation of City Commission Policies 1100 Permanent Relocation and 1101 Temporary Relocation**
The Commissioners reviewed the two updated Policies to continue the programs after the sunset dates.
- **Affordable Housing Advisory Committee Report**
This is a State mandated process which requires this committee to develop recommendations to address affordable housing.
- **Crosswalk on Thomasville Road and 5th Avenue**
Provides a great pedestrian access across Thomasville Road consistent with the MMTD. Approved by FDOT and project completed.

Long Range Planning Target Issue Committee Update

2009 Goals

- **Incorporate the MMTD** (Multi Modal Transit District)/Significant Benefits program into transit development
- **Present a transit route decentralization plan for discussion**
- **Complete the Regional Transit System Study with FDOT** (Florida Department of Transportation) **and CRTPA** (Capital Region Transportation Planning Agency)
- **Complete the Community Code TND** (Traditional Neighborhood Design) **Ordinance to implement MMTD** (Multi Modal Transportation District) by incorporating appropriate design standards
- **City Right of Way Abandonment Policy Updates** to provide an appropriate review process and review criteria
- **Complete the Tennessee Street Transit Corridor Analysis and deliver same to FDOT** for their consideration and approval in an effort to increase pedestrian safety and promote greater transit use along the corridor
- **Refine current LDR** (Land Development Regulation) to create greater efficiency and customer satisfaction

Health & Human Services Target Issue Committee Update

2008 Accomplishments

- **Reactivation of the Community Human Services Partnership (CHSP), Joint Planning Board (JPB)**
After much conversation and debate regarding the desire to make policy-level changes to the CHSP process the HHS committee recommended the reactivation of the JPB.
- **Initiation of a community-wide needs assessment and evaluation of the CHSP process**
After examining the partners' investment in the CHSP process and the ever-dynamic nature of human services, the committee recommended the partners evaluate the partnership and the needs of the community in an effort to ensure the most effective and efficient use of limited funds.

2009 Goals

- **Secure a dedicated funding source for human services**